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Connecting Team McChord with the Combat Airlift Mission

June 27, 2008

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Limited service due to exercise

By
Tyler Hemstreet
Staff writer

Long lines at some customer service agencies, emergency vehicle and personnel movement as well as possible smoke and giant voice use will likely be commonplace at McChord Tuesday due to a major accident response exercise.

Other than personnel reporting for duty, base officials are asking people with routine, non-emergency business to postpone their errands until the exercise concludes.

"Keeping the anticipated crowd of a quarter of a million people safe at the Air Expo 2008 is a top priority for everyone involved," said Capt. Deidre Gurry with the 62nd Airlift Wing's exercise and evaluations office. "With all the events going on at the expo, the wing is using this exercise as a chance to fine-tune the procedures and policies to be used in the event of an accident or large incident."

Although the scenario is currently under wraps, the exercise will be as realistic as possible to provide the best training, Captain Gurry said.

"This is essential training," she said, adding that Tuesday may not to be a good day to for people to come on base due to all the extra activity.



Photo by Abner Guzman

Duty calls

Senior Airman Daniel Denman, 4th Airlift Squadron, embraces his wife Emma at the passenger terminal prior to departing Tuesday on a 120-day deployment in support of the Global War on Terror. More than 90 4th AS Airmen deployed as the 817th Expeditionary Airlift Squadron to various locations throughout Europe, Southwest Asia and the Middle East area of responsibility. The 817th EAS, headquartered at Incirlik Air Base, Turkey, is responsible for scheduling, planning and executing all C-17 missions into the U.S. Central Command's area of responsibility including Iraq and Afghanistan.

Pentagon sponsors joint base conference at Ft. Lewis

By
Rich Bartell
Fort Lewis Public Affairs Office

More than 200 representatives from every Department of Defense military service participated in a Joint Base Implementation Review Conference held at Fort Lewis' American Lake Club this week.

Fort Lewis and McChord Air Force Base are among 26 installations combining to operate as 12 joint bases by the year 2011.

According to Air Force Col. Kenny Weldon, OSD joint base program manager, the federally mandated plan affects nearly 500,000 military and civilian workers. He said the figure will nearly double when families and retirees are added.

See BASE CONFERENCE, Page 10



Photo by Staff Sgt. Oshawn Jefferson

Fort Lewis Garrison Commander Col. Cynthia Murphy greets Wayne Arny, deputy under secretary of defense for installation and environment, Monday as he arrives here for the Joint Base Implementation Review Conference at Fort Lewis. Col. Shane Hershman, McChord's base director of Joint Base Lewis-McChord Initiative, right, was also on hand to welcome guests.

177 McChord Airmen promoted

RANDOLPH AIR FORCE BASE, Texas — The Air Force Personnel Center unveiled the largest technical and master sergeant promotion list using the new Web-based process Thursday.

The list of 12,614 names released includes 177 from McChord.

Airmen can access their score notices via Air Force Portal and virtual Military Personnel Flight.

The Web-based, virtual promotion release system resolves several challenges from the former promotion notification process: notifying Airmen all over the world on a specific date and time, safeguarding the integrity of the list against unauthorized release and premature notification.

See PROMOTIONS, Page 4

Weekend Weather

| FRIDAY | SATURDAY | SUNDAY |
|-------------------|-------------------|-------------------|
| | | |
| Hi: 80 Low: 55 | Hi: 85 Low: 56 | Hi: 86 Low: 58 |

Forecast generated at 7 a.m. Thursday
Courtesy of the 62nd Operations Support Squadron

Air Expo 2008 Countdown

visit www.mcchordairexpo.com 22 days

Don't miss it ... Fourth of July

The base will be closed Friday for the Fourth of July holiday.



Letter to the Airmen: SECAF expresses honor and privilege

By
Michael W. Wynne
Secretary of the Air Force

To the Airmen of the United States Air Force, I salute you! Your dedication, motivation, and commitment are nothing short of remarkable. You are America's sword and shield, defending the United States and its global interests by delivering sovereign options in air, space, and cyberspace.

With watchful eyes and precision strike, you counter insurgents, enabling ground commanders in Iraq and Afghanistan to act freely. With humanitarian airlift, you

expand our diplomatic options and serve as the face of American compassion in countries such as Indonesia, Pakistan, Burma and China. With unwavering vigilance, you are America's strategic backstop, deterring any who might seek to harm us. You instill a confidence among our Allies and Joint partners that only American air, space and cyberspace power can deliver. You embrace speed, precision and crisp action, dominating with advanced technology. It is your nature to think forward.

Every day, you impress me with your innovative spirit and impetus for action. You embrace new organizing constructs and the culture of

empowerment, enhancing our warfighter edge. You accelerate new technologies to the field and create unparalleled interoperability for the Joint fight, assuring America's strategic advantage of technology dominance for future generations. You infuse America's Air Force with a vector and speed that is nothing short of extraordinary, ensuring the United States is prepared for any challenge - now and in the future. Your energy and drive are contagious.

Ours is the profession of arms. We are entrusted by the American people and our national leaders to protect and defend the ideals embodied in our Constitution, and

thus secure our very way of life. Given this special trust and confidence, we hold ourselves to the highest standard of accountability. Our values of Integrity first, Service before self, and Excellence in all we do form the bedrock of all of our actions.

My heart is filled with pride in the accomplishments of America's Airmen. It has been an honor and privilege to serve as your 21st Secretary of the Air Force.

On behalf of Barb and I, our thoughts and prayers shall ever be with you, your families, and the Nation that we serve. As always, the future of the Air Force rests in the best of hands - yours.

Leadership inspiration can come from unlikely sources

By
Maj. Roman Okrasinski
62nd Maintenance Operations
Squadron commander

Sometimes leadership lessons come from unexpected sources, like Jack — the shop “slug”. When I was a 21-year-old E-5 serving as a shop chief for the first time, I had very limited leadership experience to draw upon. As I assumed the duties, the one thing I remember thinking was that I didn't want to be like the hard-nosed jerks I had worked for the last couple years. Our previous shop chief, though not the worst E-6 we'd ever encountered, was one of those hard-noses. When he abruptly left, my shop — comprised entirely of E-4s and E-5s — was very pleased to learn that I was going to take charge. After all, we were all buds and what could be better than working for a buddy?

At that time, the shop chiefs all attended

“Take your people where they need to go, not just where they want to go; and know that they won't always understand the difference, even when it's crystal clear to you. Good leadership has, is and will be vital to team success.”

morning meetings with the unit superintendent to get daily updates and taskers. As is still the case today, many of the taskers were generally unpleasant jobs — i.e. time to clean the latrines or take out the garbage (remember, we didn't have housekeeping services back then). I would then return to my shop, hold roll call and distribute the work. Since I

viewed them all essentially as peers, my ingenious technique to dole out the assignments was to gather everyone in a circle, read out the list and then ask for volunteers for each task.

On the first day, all the happy, smiling faces gathered around me and quickly spoke up for their jobs. I checked off all the tasks without any hassle and everyone seemed pleased with my new leadership style. Over the next few days, things went pretty much the same, but I noticed that the smiles were starting to fade and giving out jobs was taking longer.

On day four, smiles were gone and it took forever to assign jobs. I walked away thinking, “Wow, what just happened?” Shortly afterward, I bumped into Jack, our shop “slug”. He stopped me and asked how I felt about the morning's roll call. I pounced on the chance to discuss it and said “Not good. What's wrong with the guys today?” Jack then looked me

———— See LEADERSHIP, Page 15

Professionals of the week

62nd Maintenance Operations Squadron

Staff Sgt. Jorina Jenkins

Duty title:
Maintenance scheduling journeyman

Duty section:
Wing plans, scheduling and documentation

Hometown:
Brookhaven, Miss.

Why she's super:

Sergeant Jenkins is the time compliance technical order monitor and time change monitor for 62nd MOS Wing plans, scheduling and documentation section. Her programs supported 4,440 combat sorties that logged 13,456 flight hours in support of the Global War on Terrorism. She flawlessly managed 42 C-17 aircraft transfers to and from depot repair facilities, ensuring 100 percent scheduling compliance. Sergeant Jenkins also implemented a streamlined plan to electronically file 90 percent of G081 products which reduced filing and upkeep man-hours by 80 percent. She is avidly involved in community events, as she helped register 2,500 participants for the Washington Special Olympics.



Tech. Sgt. Keith Thomas

Duty title:
Maintenance qualification and training instructor

Duty section:
Maintenance training flight

Hometown:
Gainesville, Fla.

Why he's tops:

Sergeant Thomas has been a positive role model for both his fellow instructors and students since his arrival to the maintenance training flight in 2004. As the current 5/6 club president, he was one of the main contributors to the coordination of the 2008 Enlisted Picnic. Sergeant Thomas is also a top-notch instructor. He's responsible for qualifying all newly assigned hydraulic specialists in the 62nd Maintenance Group. Lastly, Sergeant Thomas is certified to instruct CPR and Self Aide and Buddy Care and leads the charge for “Fit to Fight” as a unit physical training leader.



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Chairman of Joint Chiefs of Staff hears out Airmen

By

Fred W. Baker III

American Forces Press Service

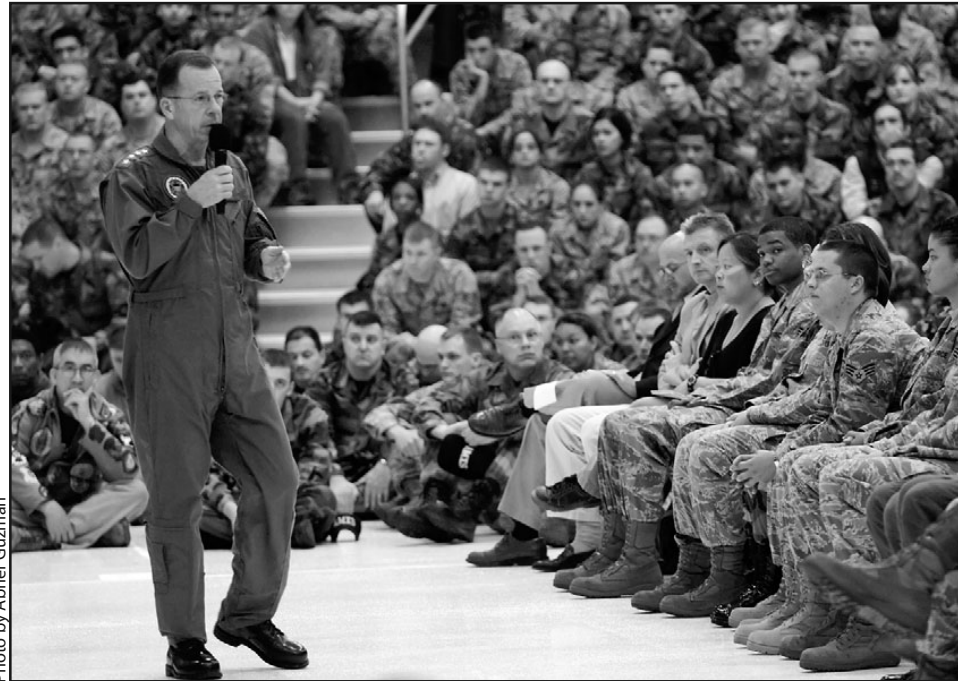
The chairman of the Joint Chiefs of Staff addressed more than 1,000 Airmen last week during an all-call held in Hangar 9 here.

Navy Adm. Mike Mullen, on a tour of western-U.S. military bases, walked on stage and stood before the crowd in a green flight suit with a Joint Chiefs patch on his chest. As the military's top officer, he was here to listen to, and take back to the D.C. beltway, the questions and concerns of the Airmen.

Admiral Mullen did not stand on the elevated podium above the crowd. Instead, after he was introduced, he walked down to the hangar floor and asked that all those standing in the back come to the front and sit down on the floor. It left him, a career Navy man, surrounded by a sea of Airmen.

For an hour the chairman fielded questions from the group on topics ranging from pay to politics. He thanked the Airmen for their service and remarked on the importance of a robust airlift mission, highlighting the C-17 as a primary player in the sustainment of our current operations. He challenged the crowd to lead. He prodded them to up their standards.

For the first time since Admiral Mullen began touring the world talking to troops, the increasing



Navy Adm. Mike Mullen, chairman of the Joint Chiefs of Staff, addresses a group of Airmen during a briefing June 19 in Hangar 9.

cost of gas is popping up on their list of concerns – it was no different at McChord as one of its own raised the topic with the chairman.

Mullen called the rising cost of fuel a “significant fiscal challenge” for both operational and personal needs. He praised the Air Force today for leading the way in weaning itself off of fuel.

The chairman said that all leaders need to be thinking about how to operate more efficiently, con-

ducting the same operations with less gas “and not just assume it’s always going to be there.”

He said leaders need to plan operations, transportation and family care, and manage them in a more efficient way.

As the crowd continued to raise concerns during the open forum, one question, from a senior non-commissioned officer, cut to the heart of the chairman’s message he has carried from Air Force to

Marine base to Army post throughout his four-day trip.

“What is on your short list to make this great military better,” the NCO asked.

“I don’t have any short lists,” Admiral Mullen joked.

After some laughter the chairman responded, “My shortest list is one.

“People,” he said.

“It gets to the heart and soul that is really you setting in this hangar — because we can’t do it without you.”

Admiral Mullen, a Vietnam War veteran, said he remembers the military when it was not the all-volunteer force it is today. He regularly calls the military now the best in the history, and the world.

But today’s military is based on the quality of the volunteer, he said. Recruiting, retention, pay, promotions, families — all demand his attention.

“I spend probably sometimes more of my time on these than others might like me to do,” Admiral Mullen said.

Admiral Mullen said making sure the force is robust and supported, and allowing for career advancement, training and education are critical to taking care of troops.

And leaders must take care of families, he added.

(62nd Airlift Wing Public Affairs contributed to this article. To read more on the admiral’s visit, go to <http://www.defenselink.mil>)



From PROMOTIONS, Page 1 —————

cation, as well as letting non-selects determine their status at the same time.

The following Airmen from McCord were recently selected for promotion to master sergeant:

Tech. Sgt. Kristopher Albertson, 62nd Operations Group
Tech. Sgt. David Aldrich, 1st Air Support Operations Group
Tech. Sgt. Christopher Anderson, 62nd Security Forces Squadron
Tech. Sgt. Kenneth Bartells, 62nd SFS
Tech. Sgt. Gary Betts, 62nd Aircraft Maintenance Squadron
Tech. Sgt. Brian Bourdeau, 10th Airlift Squadron
Tech. Sgt. Jon Bourgeois, 62nd Maintenance Squadron
Tech. Sgt. Richard Bradley,

Detachment 1, 505th Operations Group

Tech. Sgt. Kevin Bradt, 62nd Force Support Squadron

Tech. Sgt. Kimxuan Brewer, 17th Air Support Operations Squadron

Tech. Sgt. Russell Burgess, 62nd Airlift Wing

Tech. Sgt. Daniel Butler, 62nd AMXS

Tech. Sgt. Valentine Cameron, 361st Recruiting Squadron

Tech. Sgt. Christopher Clark, 62nd Civil Engineer Squadron

Tech. Sgt. David Collett, 62nd AW

Tech. Sgt. Christopher Dahm, 62nd CES

Tech. Sgt. Christopher Dail, 62nd SFS

Tech. Sgt. Kathleen Dashnea, 62nd FSS

Tech. Sgt. Darryll Daum, 62nd Logistics Readiness Squadron

Tech. Sgt. Chrisandra Davis, 62nd Communications Squadron

Tech. Sgt. Dean Defrank, 62nd Maintenance Operations Squadron

Tech. Sgt. Clinton Dobry, 1st Weather Squadron

Tech. Sgt. Wyvonne Dogan, 62nd OG

Tech. Sgt. Jason Dryer, 22nd Special Tactics Squadron

Tech. Sgt. Katherine Ebner, Det. 910, AFROTC

Tech. Sgt. Juan Ferre, 62nd AMXS

Tech. Sgt. John Foley, 62nd Aerial Port Squadron

Tech. Sgt. Kristy Frost, 62nd LRS

Tech. Sgt. James Fulkerson, 62nd Operations Support Squadron

Tech. Sgt. Kevin Gagnon, 62nd APS

Tech. Sgt. Ronald Garbarini, 62nd AMXS

Tech. Sgt. Bradford Greisen, 22nd STS

Tech. Sgt. Robert Grendell, 62nd AMXS

Tech. Sgt. David Griffith, 8th AS

Tech. Sgt. David Gunner, 62nd AMXS

Tech. Sgt. Jason Hamelback, Medical Operations Squadron

Tech. Sgt. Chad Haughenbury, 62nd LRS

Tech. Sgt. Christopher Hayes, 62nd LRS

Tech. Sgt. Chris Haylett, 62nd AW

Tech. Sgt. Brendan Hilton, Det. 12, 373rd Training Squadron

Tech. Sgt. Brian Hobson, Det. 12, 373rd TRS

Tech. Sgt. James Howard, 62nd OSS

Tech. Sgt. Ronald Howard, 62nd AMXS

Tech. Sgt. Eugene Ianson, 5th ASOS

Tech. Sgt. Paul Ingleton, 62nd CES

Tech. Sgt. Julie Johnson, 62nd AW

Tech. Sgt. Randy Kania, 62nd AMXS

Tech. Sgt. Nicole Lanstrum, 22nd STS

Tech. Sgt. Michelle Lee, 62nd AW

Tech. Sgt. Matthew Lindmark, 5th

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McChord Airmen

AROUND THE WORLD



Courtesy photo

AFGHANISTAN— Capt. Miguel Colon, 62nd Aerial Port Squadron, right, smiles during a recent deployment after being promoted to captain at Joint Special Operations Task Force Morehead 3.



Courtesy photo

BAGHDAD, Iraq — Staff Sgt. Daniel Waugh, 5th Air Support Operations Squadron, rides inside a Humvee during a battlefield circulation mission on a recent deployment.



18th Air Force welcomes new commander

By
Air Mobility Command
Public Affairs

SCOTT AIR FORCE BASE, Ill. – Maj. Gen. Winfield W. Scott III formally assumed command of the 18th Air Force from Maj. Gen. James A. Hawkins in a change-of-command ceremony Tuesday at the Scott Club.

“I am extremely grateful for this opportunity to serve and lead the men and women of 18th Air Force,” said General Scott. “Air mobility plays a critical role in everything our nation does today more than ever. Whether delivering people and needed cargo directly to the theater, refueling combat aircraft, or delivering hope to those devastated by a national disaster, AMC and its warfighting command is there.”

The 18th AF is AMC’s sole warfighting command, charged with the tasking and execution of all air mobility missions. The 18 AF over-



Photo by Senior Airman Jonathan Lovelady

Gen. Arthur Lichte, Air Mobility Command commander, left, and Maj. Gen. James Hawkins, former 18th Air Force commander, right, congratulate Maj. Gen. Winfield Scott III for being named the new 18th AF commander during the change-of-command ceremony at the Scott Club Tuesday.

sees the 618th Tanker Airlift Control Center, two Expeditionary Mobility Task Forces, 12 wings and three stand-alone groups, a total of about 50,000 people.

The 618th Tanker Airlift Control

Center serves as the command’s air operations center, planning and directing tanker and transport aircraft operations around the world. The 15th and 21st EMTFs serve as the lead agencies for conducting mobility operations worldwide. They are the 18th AF’s key to the execution phase of warfighting, providing worldwide expeditionary mobility support.

During General Hawkins’ tenure, his leadership directly supported the continued success in the Global War on Terrorism with execution of more than 355,000 airlift sorties; delivery of more than 4.5 million passengers, 1.6 million tons of cargo, and offload of more than 1.2 billion pounds of fuel supporting combatant commanders worldwide.

He championed the concept of the 618th Tanker Airlift Control Center’s reach back Theater Direct Delivery Program. This effort reduced the need for highly-vulnerable ground convoys and resupply lines, keeping more than 9,000 con-

voy operators per month off of roads while increasing on-time delivery by more than 22 percent.

He also established operations for air direct delivery of more than 2,800 Mine Resistant Ambush Protected vehicles to Operations Enduring Freedom and Iraqi Freedom, saving countless lives and increasing combat effectiveness for U.S. Central Command.

General Hawkins commanded the 18th AF since November 2005. He will retire from active-duty service in July, General Scott is the fourth commander of 18th AF since its reactivation in 2003.

Prior to this assignment, General Scott served as deputy director, Strategic Effects, Multi-National Forces-Iraq, U.S. Central Command and is the former commander, 618th Tanker Airlift Control Center from June 2005 to January 2007. General Scott is a senior pilot with more than 5,600 flying hours in the C-141, C-130, T-1, T-38, T-37 and UH-1N.





62nd Medical Group Airmen watch as Col. Jeffrey Stephenson, 62nd Airlift Wing commander, right, transfers command of the new 62nd Medical Squadron to Lt. Col. John Andrus during a redesignation ceremony June 20 at the base clinic.

CHANGE is in the air

for several McChord units

BY
Tyler Hemstreet
Staff writer

During last week's tour of various Air Force bases across the nation, Navy Adm. Mike Mullen, the chairman of the Joint Chiefs of Staff, conceded to Airmen at both Colorado bases he visited that the Air Force faces a period of change as new leaders take the helm.

McChord has recently experienced some large-scale changes on a local level.

Last week the 62nd Medical Group was redesignated into the 62nd Medical Squadron, and the 62nd Mission Support Squadron merged with the 62nd Services Squadron to form the 62nd Force Support Squadron.

Although the redesignation may sound like a huge change, the transformation and alignment with Madigan Army Medical System is only an expansion of an already entrenched support system or relationship, according to 62nd MDS officials.

Since 1948, the 62nd Medical Group has been inactivated and reactivated twice and redesignated seven times, said Lt. Col. John Andrus, 62nd Medical Operations Squadron commander who took over as the new 62nd MDS commander.

"With our current redesignation back to the 62d Medical Squadron, we continue a long tradition of adjusting to changing times," he said. "However, as always, our proud tradition of providing compassionate care and relevant mission support to the men, women and families of Team McChord remains our constant and will carry us into the future."

The 2005 Base Realignment and Closure Act mandated the changes, which have been slowly implemented over the past year. The McChord clinic has pressed forward with these transitions and a great deal of credit is given to the phenomenal working relationships between the Army and Air Force, according to 62nd MDS officials. They continue to stress the fact that there will be no loss of services and the McChord Clinic will continue to be the gateway for medical and specialty care.

Similar to the 62nd MDS building on an already solid relationship with Madigan, the merger of the 62nd MSS and 62nd SVS is all about two squadrons coming together, said Maj. Todd Ladd, 62nd FSS operations officer.

"There's a lot of excitement in the squadron to be part of something historic here and across the Air Force," Major Ladd said of the squadron merger.

The merger should be transparent to most Airmen here, said Maj. Christopher Lavallee, 62nd FSS commander.

"All of the individual functions within both squadrons will remain tied to providing great customer service and none of them go away with the merger," Major Lavallee said. "The bottom line was to provide some synergies within the organization (such as tying the library to the education center and Family Member Programs to the Airmen and Family Readiness Center) by combining flights where it made sense and streamline the overall operation."

And 62nd Airlift Wing units weren't the only ones affected by change, as the 1st Air Support Operations Group at Fort Lewis hosted a Change-of-Command ceremony on June 19. Col. Vincent Savino assumed command from Col. Eric Schnitzer, who is on his way to Shaw Air Force Base, S.C., to take over as chief of safety for 9th Air Force.

Colonel Savino becomes the first non-rated officer to be selected to command an ASOG and to serve as an air liaison officer to an Army Corps.

He will oversee a big change within the group as the 1st ASOG will transition in October from Air Combat Command to Pacific Air Forces during Colonel Savino's tenure. The move will more than double the group in size as it gains three new squadrons.



Colonel Stephenson and Colonel Andrus stand at attention during the MDS redesignation ceremony.



Col. Frank Rechner, 62nd Mission Support Group commander, prepares to hand present command of the new 62nd Force Support Squadron to Maj. Christopher Lavallee during the 62nd FSS inaugural command ceremony June 20 on the flightline.



12th Air Force presiding officer Brig. Gen. Joseph Mudd, left, hands over command to Col. Vincent Savino during the 1st Air Support Operations Group change-of-command ceremony June 20 at Fort Lewis as outgoing 1st ASOG commander Col. Eric Schnitzer looks on.

From BASE CONFERENCE, Page 1 —————

“Twenty-six bases will become 12, supporting more than a million people when you add families, retirees and contractors,” Weldon said.

He noted that the task of combining so many bases is complex; however, time, resources and man-power are devoted to ensuring that joint basing meets the 2010 deadline.

“There are many complex details to overcome, but we are committed to the success of joint basing – it will succeed,” Weldon said.

Weldon pointed out that historically, Fort Lewis and McChord have shared a history as a joint base.

“Fort Lewis began in 1917 with McChord Field following in 1938,

That’s really the genesis of Joint Base Lewis-McChord and the two installations have been working together ever since,” said Weldon.

Several topics were discussed over the course of the conference. Participants had the opportunity to learn about the effects of joint basing on human resources, common themes, working groups and progress reports from all 12 of the soon-to-be joint bases.

The conference was hosted by Wayne Army, deputy under secretary of defense for installation and environment. Mr. Army is a career Navy aviator and federal government administrator with more than 40 years service to the nation. He is responsible for military installations

worldwide. Additionally, Mr. Army is the DOD’s senior real property officer and the department’s representative to the Advisory Council on Historic Preservation.

Garrison Commander Col. Cynthia Murphy and McChord Base Director of Joint Base Lewis-McChord Initiative Col. Shane Hershman, commented on the benefits the conference will have for up-coming Joint Base Lewis-McChord.

“Up to this point, the guidance from the Defense Department gave us a generic framework for creating all 12 joint bases,” Colonel Murphy said. “We now need to complete the details of an agreement with Air Force units at McChord, Air Force Base between now and next summer to integrate

our installation support services. The conference helps us to better understand the common issues, design the unique requirements of our joint base and make sure it supports all of our war-fighting units.”

Colonel Hershman described the cooperative nature of joint base planning between McChord and Fort Lewis.

“On the battlefield in the global war on terror, our combined services blend to make our great military force even better,” said Hershman. “The successes we’ve seen are a direct reflection of our joint force, which the dedicated Soldiers and Airmen on what will soon be known as Joint Base Lewis-McChord are to be proud of.”



AMC stage crews get Airmen to the fight quickly

By

Tech. Sgt. Chris Vadnais
AFPN

BALAD AIR BASE, Iraq (AFPN) – A C-17 Globemaster III from Hickam Air Force Base, Hawaii, landed here June 17, delivering 23 Airmen and 41,000 pounds of equipment in support of the global war on terror.

The Pacific Air Forces jet had traveled more than 7,200 miles in 21 hours of flight, stopping at McChord to pick up the passengers and equipment, and again at Ramstein Air Base, Germany, to change crews.

“One of the huge plusses for the C-17 is that it has the ability to have almost unlimited range with aerial refueling capability,” said Capt. John Ramsey III, a 535th Airlift Squadron C-17 pilot and the aircraft commander for the Hickam to Ramstein leg of the trip.

“Its limitation is actually the aircrew—how long you can keep an aircrew in the air,” he said.

A basic C-17 aircrew consists of two pilots and one loadmaster. While this three-person crew can handle many missions, it is limited to a 16-hour flying day. Bringing an additional pilot and loadmaster allows for in-flight aircrew rest cycles, which extends the maximum length of a duty day to 24 hours.

But sometimes even that isn't enough. The downrange leg of this trip—about five hours to Balad Air Base, Iraq and five more back to Ramstein—would have put the crew way over their 24-hour limit. To get

the passengers and equipment to Iraq as quickly as possible, an Air Mobility Command stage crew continued the mission from Ramstein Air Base while the Hickam crew rested.

AMC deploys aircrews—stage crews—to select bases to speed up air mobility. These crews wait for opportunities like this to finish missions that may otherwise lay over to allow time for crew rest.

Using AMC's stages, the limitation imposed by an aircrew's duty day is overcome simply and efficiently. By the time the Hickam crew is alerted for

duty again, the jet will be back from Balad and ready to start its journey home.

Capt. Nicholas Delcour, a C-17 pilot with the 7th Airlift Squadron at McChord and the aircraft commander for the Ramstein to Balad leg of this mission, said the best thing about being part of a stage crew is that he's helping passengers get downrange more quickly.

“I've been on those missions, those trips where people haven't slept in 40 hours,” he said. “I've been that [passenger] on the back end of the air-

plane, and you're just tired and hot and you're dirty. You just want to get where you're going and get started on your job, so I'm sure they appreciate that. To me, that's the most rewarding part of it,” he said.

Four of Hickam's eight C-17s are set aside for flying missions in support of the U.S. Pacific Command. 13th Air Force's Air Mobility Division handles their taskings. When these jets aren't employed by AMD, Hickam crews can take Air Mobility Command missions like this one, assigned by the Tanker Airlift Control Center.



Mount Rainier can be seen behind a C-17 Globemaster parked on the flightline at McChord June 15. The jet belongs to the 15th Airlift Wing at Hickam Air Force Base, Hawaii. A crew of active duty Airmen and Hawaii Air National Guardsmen are taking Airmen and equipment from McChord AFB to Ramstein Air Base, Germany. From there, an Air Mobility Command crew took the jet to Balad Air Base, Iraq, completing the delivery of the passengers and equipment in support of the global war on terror.



Airman teaches CPR to Afghan medical providers

By
Capt. Jillian Torango
Panjshir Provincial
Reconstruction Team

PANJSHIR PROVINCE, Afghanistan (AFP) — Six Afghan medical providers learned basic life-saving skills at a Panjshir Provincial Reconstruction Team CPR course held recently at the Rokha Clinic in Rokha.

Staff Sgt. Janine Duschka, a PRT medical technician deployed from Andrews Air Force Base, Md., taught the course.

"It is important to teach the local medical providers because it gives them another tool to save lives," Sergeant Duschka said. "The tools they take home with them today are not ones they have to carry in their medical bags, and they're not something that they have to spend their money on. They're taking home knowledge that they can share with the rest of their staffs."

The medical providers were from six different clinics and four of the province's seven districts.

"This training is crucial because most of the province's healthcare providers are in rural locations, so they need to be able to do (CPR) in order to get their critical patients to the hospital or to a better clinic," said Dr. Shirdell, a Panjshir health and medical services officer.

The class is the one-day American Heart Association Healthcare Provider CPR course authorized by the Military Training Network in Bethesda, Md. It covers not only CPR for patients of all ages, but also how to handle someone who is choking and the proper use of an automated external defibrillator unit.

The course also focuses on how to assess a patient to see if CPR is even necessary, and Sergeant Duschka sees patient assessment as one of the main tools taught by the course.

"Now the medical providers know how to assess the signs the patient is giving instead of just reacting to a patient when they arrive," Sergeant Duschka said.

While some of the medical providers had learned prior forms of resuscitation, this course was new to most of them.

Some of the basic questions asked were, "How many times can I give a patient artificial respiration," "How long do I continue chest compressions," and, "Is there a sign in the patient for when I should start or stop CPR?"

This was the first class session out of a 15-class schedule. Everyone learned something from the class, the sergeant said.

While Sergeant Duschka taught her students the requirements from the course, they taught her some creative ways they've come up with



Photo by Capt. Jillian Torango

Staff Sgt. Janine Duschka teaches infant CPR to Afghan medical providers during a CPR class recently at the Rokha Clinic in the Panjshir Province in Afghanistan. This was the first session of a 15-class CPR program that the Panjshir PRT is providing this year. Sergeant Duschka is a Panjshir Provincial Reconstruction Team medical technician.

to handle some of the trickier everyday medical situations.

For example, if a pregnant woman were choking, the providers said they'd use a head-scarf to wrap around the woman if they couldn't reach their arms around her. Their solution uses an item that every Afghan woman keeps with her.

"Even though we're taught to use everything and anything that you have available to save the patient, using the scarf is an ingenious

option that I never would have considered," Sergeant Duschka said. "Although using the scarf is not a treatment of choice, the solution shows the providers clearly think outside of the box to help their patients in any way they can."

The PRT's CPR training program will continue throughout the year, and Sergeant Duschka said she hopes to get out to different clinics in each of the province's seven districts.



From PROMOTIONS, Page 4

ASOS

Tech. Sgt. Clover Littleton, 62nd FSS
 Tech. Sgt. Bart McCullough, 62nd APS
 Tech. Sgt. Michael McDonald, 62nd AMXS
 Tech. Sgt. Jeanine McGrory, 62nd Mission Support Group
 Tech. Sgt. Monica McKinney, 62nd MDOS
 Tech. Sgt. Toby McKnight, 4th AS
 Tech. Sgt. Simon Merfeld, 62nd LRS
 Tech. Sgt. Vu Mullins, 62nd CS
 Tech. Sgt. Douglas Neville, 22nd STS
 Tech. Sgt. Clifford Oberg, 62nd OSS
 Tech. Sgt. Jeffrey Oden, 62nd AMXS
 Tech. Sgt. Brian Palermini, 62nd AMXS
 Tech. Sgt. Richard Pierce, 62nd LRS
 Tech. Sgt. David Potter, 62nd CES
 Tech. Sgt. Bradley Powers, 62nd LRS
 Tech. Sgt. Aldo Rivas, 62nd MXS
 Tech. Sgt. Susan Robinson, 62nd AW
 Tech. Sgt. Matthew Roder, 62nd MOS
 Tech. Sgt. Dawn Ross, 1st WS
 Tech. Sgt. Charles Rushing, Det. 1, 10th Combat Weather Squadron
 Tech. Sgt. Susanne Scheitzach, 62nd FSS
 Tech. Sgt. David Shepherd, 62nd AMXS
 Tech. Sgt. James Smith, 62nd MOS
 Tech. Sgt. Michael Smith, 84th Radar Evaluation Squadron
 Tech. Sgt. Angela Suafoa, 62nd MDOS
 Tech. Sgt. David Swory, 62nd FSS
 Tech. Sgt. Vernon Townsend, 22nd STS
 Tech. Sgt. Anthony Watkins, 62nd AMXS
 Tech. Sgt. Willis Wenman, 62nd

AMXS

Tech. Sgt. Gary West, 10th CES
The following Airmen from McChord were recently selected for promotion to technical sergeant:
 Staff Sgt. Robert Akins, 62nd MXS
 Staff Sgt. Marco Alcalá, 62nd AMXS
 Staff Sgt. Christopher Anderson, 62nd FSS
 Staff Sgt. Jerome Aubert, 62nd MXS
 Staff Sgt. Kristopher Auger, MDOS
 Staff Sgt. Antone Baillie, 62nd SFS
 Staff Sgt. Candi Benda, 62nd AW
 Staff Sgt. LeeAnn Bledsoe-Jones, 62nd AW
 Staff Sgt. Cory Brooking, 62nd AMXS
 Staff Sgt. Sergio Casillas, 62nd MXS
 Staff Sgt. Brian Chambers, 62nd OSS
 Staff Sgt. Sean Cornwell, 62nd LRS
 Staff Sgt. Edward Danks, 62nd AMXS
 Staff Sgt. Michael Danylec, 62nd CES
 Staff Sgt. Steven Deyne, 62nd FSS
 Staff Sgt. Reymund Domingo, 361st RCS
 Staff Sgt. Jocelyn Foo, 62nd Comptroller Squadron
 Staff Sgt. Jonathan Gann, 22nd STS
 Staff Sgt. Daniel Garcia, 62nd CES
 Staff Sgt. Jason Gibson, 62nd AMXS
 Staff Sgt. David Goss, 62nd FSS
 Staff Sgt. Eric Graczyk, 62nd LRS
 Staff Sgt. Keith Grant, 62nd SFS
 Staff Sgt. Thomas Hatch, 62nd APS
 Staff Sgt. Jeremy Hollenberger, 5th ASOS
 Staff Sgt. Case Jacobs, 22nd STS
 Staff Sgt. Oshawn Jefferson, 62nd AW
 Staff Sgt. Byron Johnson, 62nd AMXS
 Staff Sgt. Michael Kincaid, 62nd SFS
 Staff Sgt. Terrence Koger, 62nd MXS
 Staff Sgt. Jeffrey Lansdale, 62nd LRS
 Staff Sgt. Enrique Lara, 62nd LRS
 Staff Sgt. Shannon Lewis, 62nd AW

Staff Sgt. Jeremiah Lunsford, 62nd AMXS
 Staff Sgt. Sean Lyons, 62nd AMXS
 Staff Sgt. Misty Malson, 62nd MDOS
 Staff Sgt. Jennifer Nelson, 62nd FSS
 Staff Sgt. Artemio Mangrobang, 62nd LRS
 Staff Sgt. Brian Marple, 62nd AMXS
 Staff Sgt. Kenneth May, 62nd LRS
 Staff Sgt. Jason McConnell, 62nd OSS
 Staff Sgt. Robert McKinley, 62nd APS
 Staff Sgt. Robert McVickers, 62nd CS
 Staff Sgt. Santos Meza, 62nd CES
 Staff Sgt. Brandon Mondfrans, 22nd STS
 Staff Sgt. Henry Moultrie, 62nd AMXS
 Staff Sgt. Matthew Muse, 5th ASOS
 Staff Sgt. Erik Naegeli, 62nd FSS
 Staff Sgt. Kory Newgard, 62nd MOS
 Staff Sgt. Jacquelin Niemietz, 62nd AMXS
 Staff Sgt. Brandon Odell, Det. 12, 373rd TRS
 Staff Sgt. John Odom, 62nd AMXS
 Staff Sgt. Rafael Orozco, 62nd MXS
 Staff Sgt. Joe Ortega, 62nd AMXS
 Staff Sgt. John Ortstadt, Det. 12, 373rd TRS
 Staff Sgt. Adley Pearson, 62nd MOS
 Staff Sgt. Donald Peden, 62nd AMXS
 Staff Sgt. Julia Perry, 62nd APS
 Staff Sgt. Matthew Plemons, 62nd MXS
 Staff Sgt. Zachariah Pock, 62nd MOS
 Staff Sgt. Lasandra President, 62nd CS
 Staff Sgt. Michael Priessman, 62nd SFS
 Staff Sgt. Joe Ramos, 62nd SFS
 Staff Sgt. Benjamin Reid, 62nd CS
 Staff Sgt. Brian Reynolds, 17th ASOS
 Staff Sgt. John Roberson, Det. 1,

505th OG
 Staff Sgt. Daniel Rosenberg, 62nd AMXS
 Staff Sgt. Eric Rozzano, 62nd MXS
 Staff Sgt. Mandi Samples, Det. 12, 373rd TRS
 Staff Sgt. Nathan Schasse, 62nd OSS
 Staff Sgt. Robert Schmidt, 62nd AMXS
 Staff Sgt. Barry Segada, 62nd MOS
 Staff Sgt. Terry Selvidge, 62nd MOS
 Staff Sgt. Shannon Shaffette, 62nd AMXS
 Staff Sgt. Jennifer Shields, Area Defense Council
 Staff Sgt. Mike Sitarz, 62nd AMXS
 Staff Sgt. Jason Smith, 62nd MXS
 Staff Sgt. Jeddiah Smith, 62nd AMXS
 Staff Sgt. William Stevens, 62nd CES
 Staff Sgt. Jason Stock, 62nd APS
 Staff Sgt. Chontee Storm, 62nd MDOS
 Staff Sgt. Christopher Strahan, 62nd AMXS
 Staff Sgt. David Taitague, 62nd CES
 Staff Sgt. David Thomas, 8th AS
 Staff Sgt. Scott Tirevold, 10th AS
 Staff Sgt. Laurence Turley, 62nd SFS
 Staff Sgt. Russell Villafior, 62nd APS
 Staff Sgt. Jeremy Walker, 62nd OSS
 Staff Sgt. Nicole Walton, 62nd CS
 Staff Sgt. Amy Weger, 62nd OSS
 Staff Sgt. Leda Weslow, 62nd LRS
 Staff Sgt. Rodney Whitehead, 62nd MXS
 Staff Sgt. Rebecca Wood, 62nd OSS
 Staff Sgt. Casey Woods, Det. 12, 373rd TRS
 Staff Sgt. Charles Workman, 62nd MXS
 Staff Sgt. Daniel Worrell, Det. 12, 373rd TRS
 Staff Sgt. Willis Yates, 62nd APS



Burger King drive thru open

The Burger King on McChord is currently under renovation, with the project set to be finished July 28. The renovation will include new restrooms, new tables and chairs and new counters in the dining room. While the dining room will be closed, the drive thru window will remain open during normal business hours: Monday through Friday from 6:30 a.m. to 8 p.m.; Saturday from 8 a.m. to 7 p.m.; and Sunday from 11 a.m. to 5 p.m.

Change of command ceremony

The 7th Airlift Squadron will host a change of command ceremony at 9

a.m. Tuesday at Hangar 9. Lt. Col. James Twiford will assume command from Lt. Col. Brian Newberry.

LOA golf tournament

All are welcome to participate in the July 11 Logistics Officer Association Golf Tournament at Whispering Firs Golf Course. The tournament has a 1 p.m. shotgun start. For more information contact 2nd Lt. Anthony Whitehead at 982-9266.

Air Force Marathon

The 12th annual United States Air Force Marathon is Sept. 20 at Wright-Patterson Air Force Base in

Dayton, OH. Air Mobility Command will again sponsor a team comprised of both male and female runners representing various age groups who compete in the full marathon. Team members will be selected based upon submitted AF Form 303. The completed forms should be submitted through your base Fitness Center by July 16. Those selected will be notified by AMC and placed on Permissive TDY for the marathon.

In addition to the official AMC competitive team, all others interested in competing in the Air Force Marathon are encouraged to do so at their own expense. Other events include a wheelchair marathon, half

marathon, individual 10K and team 10K. In addition, a 5K race is Sept. 19 at Wright State University.

Please contact the Fitness Center for additional Air Force Marathon information.

New Housing Office hours

The McChord Housing Office has recently revised its hours of operation. Walk-in hours are now 1 to 3 p.m., Monday through Friday. Appointment hours are 8 a.m. to 11 a.m. Monday, Wednesday and Friday. For community housing assistance, call 982-5517, and for

———— CONTINUED ON NEXT PAGE



military housing assistance, call 982-5516.

Lost and found

The 62nd Security Forces Squadron is currently in possession of numerous items of personal property such as bicycles, keys, etc. These items were found on or near McChord and may be reclaimed by contacting the Security Forces Investigation Section, located in Bldg. 160. For more information, contact the Investigations Section at 982-5936.

**Do you have a
story idea?**

**Spread the news in
The NW Airlifter!**

Call Public Affairs at 982-5734 or
e-mail us at
northwestairlifter@mcchord.af.mil



Faith and Worship Programs

**For more information,
call the chapel support center at 982-5556.**

The following chapel program takes place at the base chapel support center, Bldg. 746, unless otherwise noted:

Adult Bible study is from 11 a.m. to 1:30 p.m. Wednesdays.

—Schedule of worship services—

Catholic Services:

All Catholic services are in chapel two.

Saturday: 4 p.m. Confession

5 p.m. Mass

Sunday: 9:30 a.m. Mass

11 a.m. Mass

Protestant Services:

Sunday: 8:30 a.m. Liturgical worship: Chapel one

9:45 a.m. Sunday school for all ages at the
chapel support center

11 a.m. Traditional worship: Chapel one

11 a.m. Contemporary service: Chapel support
center

Jewish Services:

Friday: 6 p.m. Fort Lewis chapel every 1st, 3rd and 5th at
the corner of 12th Street and Liggett Avenue
967-6590

Orthodox Activities:

Sunday: 9:30 a.m. Divine Liturgy, St. Nicholas Church,

15th Street and Yakima Avenue, Tacoma

Other services:

Orthodox Christian Community, Cascade Chapel, Fort Lewis

Sundays: 8:45 a.m. Pre-Communion prayers

9:30 a.m. Divine Liturgy

Confession is by appointment only. Call Father John

Anderson at 967-1717 or 906-6843 or e-mail father.anderson@us.army.mil.

From LEADERSHIP, Page 2 —

straight in the eyes and said, "You are." Wow! I just looked at him stunned and a little hurt. "Nobody wants to volunteer to clean the latrine or mop the floors," he said flatly. "That's why you're here. Just be fair about it and make sure everyone gets an equal share." I thought about Jack's words for the rest of the day and all night. What he said kinda' made sense, but after all, he was the shop slacker. Should I really value his opinion?

The next day as I walked back to the shop I decided to put Jack's advice into play. To my amazement, nobody protested or gave me the evil eye. Roll call ended quickly and people got back to their day. Though no one was ever happy about latrine duty, the tension and animosity of the previous day was gone. Jack was right ... I'll be damned!

What I learned: First, if you're in a leadership position, lead. Your people expect it, the mission requires it — both deserve the best you can give. You don't always have to be a jerk, but you'll have to make unpleasant decisions and be the "bad guy" at times. If you can't hack that, then step aside and let a leader step up. Take your people where they need to go, not just where they want to go; and know that they won't always understand the difference, even when it's crystal clear to you. Good leadership has, is and will be vital to team success. Second, people are rarely all bad. Be open-minded in dealing with them and their ideas. Not only can this make your job easier and improve the organization, but it's an important step in understanding your people and helping them contribute and achieve their fullest potential.

